

# ***Headquarters U.S. Air Force***

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*Integrity - Service - Excellence*

## **Environmental Contract Roundtable**



**AFCEC/CZ  
11 Feb 2014**

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# Agenda w/Start Times

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- Opening Comments (1300 – 1310)
- FY14 Construction Execution Program (1310 – 1400)
- Questions (1400 – 1500)



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# Rules of Engagement

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- Mute your lines
- Chat questions throughout the presentation
- Verbally ask questions at the end of each presentation



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# Overview

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- **Environmental Quality Program**
- **Environmental Restoration Program**
- **Question/Answer Session**

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## **Environmental Quality**



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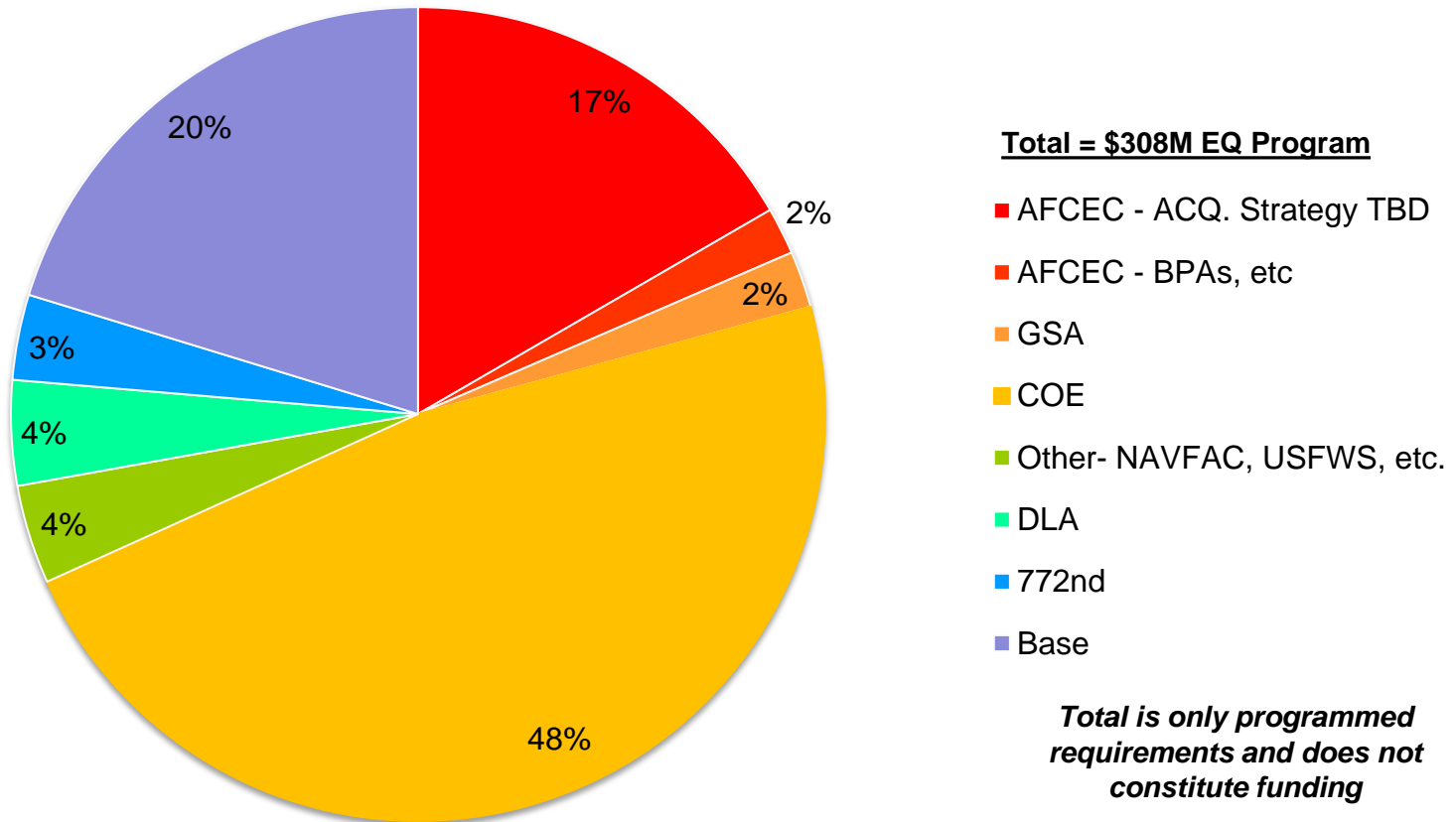
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# EQ Program FY14 Breakdown

FY 14 EQ Plan Breakdown





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# **Background**

## ***Acquisition Strategy***

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- **Phased approach to cover all bases in 5 yrs starting in FY14**
  - Strategy known as Fence-to-Fence (F2F)
  - Pushes to Cyclical Activity VS. Steady State
  - When practical, grouping of installations will be accomplished
    - Ensure program garners interest and encourages competition
    - Encourages process efficiencies
    - Longer term acquisition provides continuity
- **BIEST**
  - Depot Installations will be stand alone F2F to ensure proper management of funds (DEMAG and EQ funds)
- **Media Centric BPAs**
  - Will continue to be used as a tool for all installations (including installations with a F2F contract)
  - Will support recurring Basic Operating Requirements (BOR) as well as non-annual BOR requirements (i.e. plan updates, studies, etc that can be better quantified at need of execution ) and RANKED Projects



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# **ES Acquisition**

## ***Methods of Execution***

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- **Options**
  - F2F
  - A-76
  - BIEST
  - Other environmental services contract
  - Other 'Store Front' Specific Options based on Host Country similarities
  - Media Centric BPAs
  
- **Multiple Tools provided by**
  - 772nd
  - COE
  - GSA
  - DLA
  - Local CONS
  
- **Grouping of Requirements**
  - By IST or RST
  - By Installation





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# ES F2F Requirements

## *Standard Levels of Service*

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- **Standard environmental services F2F package**
  - To be coordinated/developed with RSTs, ISTs, SMEs, Program Managers, and Contracting Service Agents
  - To include Basic requirements and Bid Option(s) for a 3-5 year period
- **Standard requirements included in acquisition strategy:**
  - *HW Contract Support*
  - *IHMP Support, MIS*
  - *Inventory, AEI Data Mgt,*
  - *Permit Renewal, Air, Water*
  - *Monitoring and Reporting , Air, Water*
  - *Recycling, Hazardous/Regulated Waste*
  - *SAM, NPDES/Other Waste Water*
  - *SAM, Storm Water*
  - *SAM, Waste Characterization*
  - *SAM, Air*
  - *Reporting, EPCRA*
  - *Supplies, HW /IHMP/SAM*
  - *Outreach (regulatory driven requirements only)*
- **Exception to standard package processed through:**
  - Central clearinghouse of requirements



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# Phase 1 .....FY14

## 1<sup>st</sup>-2<sup>nd</sup> Qtr Proposed Installations

EAST (6)	MIDWEST (8)	WEST (8)
<b>JB Langley-Eustis</b> 8(a) MATOC	✓ <b>Hill (BIEST)</b> WERS	<b>Nellis, Creech, N Range</b> Type C Competitive 8(a)
✓ <b>JB MDL</b> ES BPA	<b>FE Warren</b> Type C Competitive 8(a)	<b>Cannon &amp; Holloman</b> Type C Competitive 8(a)
<b>JB Charleston, Shaw</b> 8(a) MATOC	✓ <b>Ellsworth</b> 8(a) MATOC	<b>Little Rock, Altus</b> Competitive 8(a) GSA
<b>Seymour Johnson, Moody</b> 8(a) MATOC	<b>Malmstrom, Mountain Home</b> Type C Competitive 8(a)	✓ <b>Tinker (BIEST)</b> WERS
	✓ <b>Minot</b> 8(a) MATOC	
	✓ <b>Offutt</b> 8(a) MATOC	
	✓ <b>Whiteman</b> 8(a) MATOC	
	<b>Buckley</b> (awarded Sep 13)	

772nd

COE

GSA

✓ RFP already out



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# Phase 2 .....FY14

## 3<sup>rd</sup> Qtr Proposed Installations

EAST (5)	MIDWEST (6)	WEST (9)	PACIFIC
<b>SE - Tyndall, Hurlburt</b> GSA Schedule 899-1	<b>Cheyenne Mountain, Schriever, Peterson</b> ES BPA	<b>Laughlin, Dyess, Goodfellow</b> ES BPA	<b>Alaska, Hawaii, Guam</b>
<b>JB Andrews, Dover, Hanscom</b> ES BPA	<b>Scott, McConnell, Grand Forks</b> ES BPA	<b>Barksdale, Columbus</b> ES BPA	
		<b>Luke, Davis-Monthan</b> ES BPA	
		<b>Travis</b> ES BPA	
		<b>Beale</b> Type C Competitive 8(a)	

772nd

COE

GSA



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# Questions....EQ/Compliance

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1) FY14 Environmental Requirements

A: See Slides

2) Increase use of the WERC09 contract

A: WERC will be used as needed by the bases but not for the F2F strategy

3) We are interested in AFCEC anticipated FY14 environmental requirements

A: See Slides

4) Does AFCEC still intend to place regional environmental services (ES) contracts as small business set-asides? What is the timeline for these opportunities?

A: There will be additional Regional ES contracts developed with all Agents (COE, 772nd, and GSA), strategy has not been finalized for all. Some will be SB Set Asides.

5) What bases are planned for environmental services fence-to-fence contracting in FY14?

A: See Slides

6) What are the contracting agencies and contract vehicles for each fence-to-fence installation?

A: See Slides



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# Questions....EQ/Compliance

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- 7) Discuss execution strategy for compliance program, Provide project list with execution agent, anticipated contract vehicle, ROM, and timing (FY and quarter)  
A: [See Slides](#)
- 8) What is the status of the Fence-to-Fence compliance contracts? Can you provide us with the current acquisition strategy for this program?  
A: [See Slides](#)
- 9) What is the latest F2F contract strategy? GSA, USACE? AFCEC?  
A: [See Slides](#)
- 10) The execution of AFCEC 2014 environmental requirements are all over the landscape making it very hard for contractors to plan for upcoming work. Could you provide some insight and information on what type and volume of work will be executed by the USACE, 772nd ESS and GSA so contractors can plan accordingly?  
A: [See Slides](#)
- 11) Is AFCEC still going to pursue environmental fence to fence?  
A: [See Slides](#)



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# Questions....EQ/Compliance

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12) Can AFCEC publish a monthly update to the Fence to Fence acquisition schedule showing upcoming RFPs and proposed acquisition method (GSA, USACE District, 772 ESS, etc.)?

A: Once requirements are finalized and submitted, the notifications/schedules are driven by the Agents as part of the sourcing process

13) Can you provide an update on expected environmental work load, with specifics where available?

A: EQ requirements for installations not scheduled for a F2F contract will be managed by the ISTs and the installations...so there are opportunities to do EQ work for many installations with all agents and base contracting

14) What bases are planned for environmental services fence-to-fence contracting in FY14? What are the contracting agencies and contract vehicles for each fence-to-fence installation?

A: See Slides

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## **Environmental Restoration**



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# Environmental Restoration Program

- **Committed to meeting lawful obligations to eliminate public health threats and restore natural resources for future use**
  - Comply with law
  - Restore land to mission use
  - Resource allocation centralized, prioritized AF-wide
- **ERP includes the Installation Restoration Program (IRP) and Military Munitions Response Program (MMRP)**
  - One appropriation
  - Centralized execution
  - Allocations finalized during the year of execution based on AF-wide site prioritization

***Accelerate Site Clean-Up, Long-Term Cost Reduction***





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# Environmental Restoration Program

## ■ Restoration AF Program Goals

- Accelerated Site Completion (ASC): 50% by FY12; 75% by FY15 for IRP
- Performance Based Remediation: 60% by FY12; 90% by FY15 for ERP

## ■ DOD Program Goals

- Remedy-in-Place: 95% by 2014 for IRP and BD/DR
- Response Complete: 90% by FY18; 95% by FY21 for ERP
- New Goal - MRSPP scoring : 95% by 2014 for MMRP

## ■ AF implementing a number of initiatives to accelerate cleanup and meet program goals

- Performance-Based Contracting
- Accelerated site closures
- Encourage base-wide vs. site-by-site solutions
- Reduce overhead cost by maximum extent possible

***Accelerate Site Clean-Up, Reduce Long-Term Costs***

- **FY15 budget allows AF to continue initiatives to accelerate cleanup and meet program goals and legal requirements**
  - Performance-Based Contracting (PBC) with “fence-to-fence” concept
  - Centralized execution
- **Program Goals**
  - DOD – Response Complete: 90% by FY18; 95% by FY21

***Accelerate Site Clean-Up, Long-Term Cost Reduction***



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# Active Environmental Restoration

## FY15 request positions AF to:

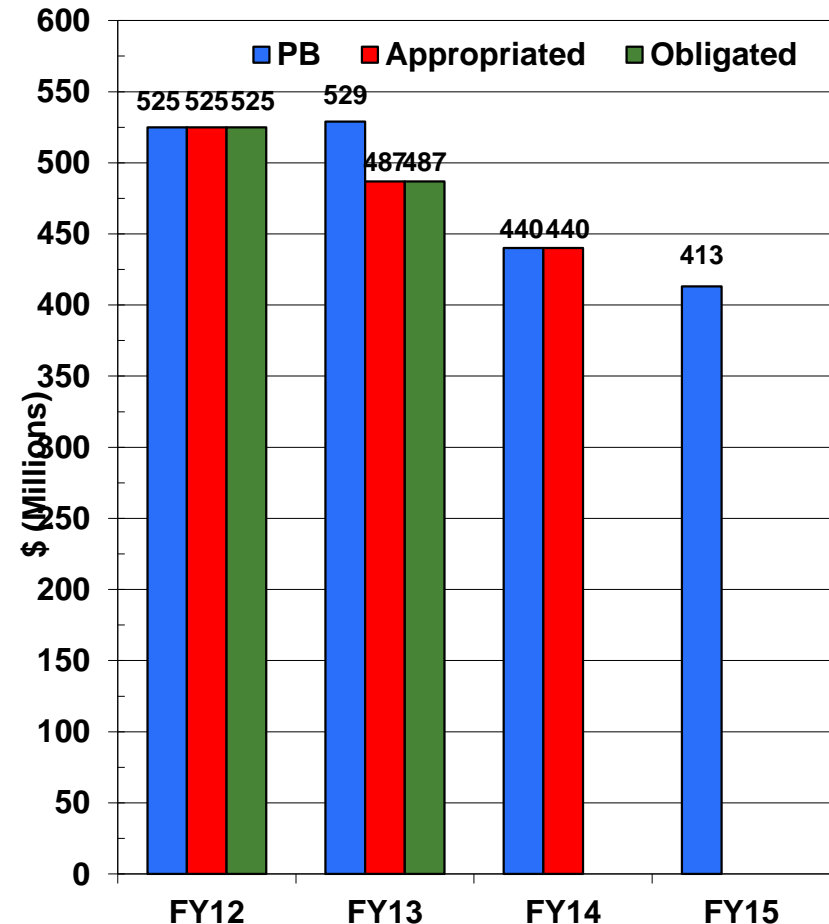
- Meet legal/regulatory obligations
- Achieve AF and OSD program goals
- 90% of sites under a PBC by end of FY15

## Accomplishments:

- Reduced Cost to Complete by \$461M through PBC savings, centralization efficiencies and management reductions
- MMRP: Returned 426K acres to mission use to date

## FY15 PB highlights:

- Continue performance-based remediation AF-wide
- Postures AF to meet OSD Site Completion goals





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# Installation PBRs by FY

	FY 11	FY 12	FY 13	FY 14	FY 15 - 16
<b>Installations</b>	<ul style="list-style-type: none"> <li>Shaw AFB (USACE)</li> <li>Andrews AFB (USACE)</li> <li>Barksdale</li> <li>Pt Lay</li> <li><b>Texas Group</b> (Air Force Plant 4, Dyess AFB, Goodfellow AFB, Laughlin AFB, Randolph AFB, Sheppard AFB)</li> <li>Tinker AFB</li> <li><b>FEW Group</b> (FE Warren AFB Buckley AFB, Peterson AFB, AF Academy, Malmstrom)</li> <li>Robins AFB</li> <li><b>Midwest Region</b> (Cannon AFB, Holloman AFB, Kirtland AFB, Scott AFB)</li> <li>Tyndall AFB</li> </ul>	<ul style="list-style-type: none"> <li>Beale</li> <li><b>Alaska Group</b> (Clear AFS, JBER)</li> <li><b>Oklahoma-Arkansas Group</b> (AFP3, LR AFB, Vance, Altus)</li> <li><b>JBSA</b> (Lackland, Camp Bullis, Ft. Sam Houston)</li> <li><b>New England Group</b> (New Boston AFS, Niagara Falls ARS, Hanscom AFB, Westover)</li> <li><b>South West Group</b> (DM, Nellis, Creech, AFP 44)</li> <li><b>California Group</b> (LAAFB, AFP 42, Ft MacArthur)</li> <li>March AFB (BRAC PBR)</li> <li>Hill AFB</li> <li><b>South East Group</b> (Dobbins, AFP6)</li> <li><b>Great Lakes Group</b> (Wright Pat, Grissom, AFP 85, Minn-St Paul)</li> <li>Moody AFB</li> <li><b>Front Range Group</b> (Buckley, FEW, Malmstrom, AFP PJKS, Schriever, Peterson)</li> <li>Brandywine DRMO FY12</li> </ul>	<ul style="list-style-type: none"> <li><b>Carolina Group</b> (JB Charleston Air – SJ)</li> <li><b>Atlantic Group</b> (Fort Eustis, Langley, Willow Grove -1 site) (WERC)</li> <li><b>Florida Group</b> (Avon Park, MacDill) (USACE)</li> <li><b>BAP Florida Group</b> (Cape Canaveral, Homestead, Patrick) (USACE)</li> <li><b>Florida Panhandle</b> (Eglin, Hurlburt) (WERC)</li> <li>McConnell (USACE)</li> <li><b>MS Group</b> (Columbus, Keesler) (USACE)</li> <li><b>NM-AZ Group</b> (Cannon, Holloman, Luke, Kirtland)</li> <li>611<sup>th</sup> North Slope (WERC)</li> <li>Travis (USACE)</li> <li>Edwards AFB</li> <li>Hill – UTTR (USACE)</li> <li>Tyndall FY13 (WERC)</li> <li><b>Upper Mid-West Group</b> (Whiteman, Mountain Home, Minot, Grand Forks, Sundance, Offutt &amp; Ellsworth AFB)</li> </ul>	<ul style="list-style-type: none"> <li><b>AL - TN Group</b> (Gunter, Maxwell, Arnold)</li> <li><b>JBMDL</b> (McGuire, Dix, Lakehurst)</li> <li>Fairchild</li> <li>Eielson</li> <li>MMR</li> <li>Scott</li> <li>Vandenberg</li> </ul>	<ul style="list-style-type: none"> <li><b>JB Charleston Weapons</b></li> <li><b>Dover FY16</b></li> <li>TBD – Wake / Alaska CRP and MMRP</li> </ul>
<b>Total ROM and Sites Captured</b>	<b>Awarded:</b> \$242M <b>Sites Captured:</b> 407 sites <b>10 PBRs - 22 Bases</b>	<b>Awarded:</b> \$365.5M <b>Sites Captured:</b> 653 sites <b>14 PBRs – 37 Bases</b>	<b>Awarded:</b> \$393M <b>Sites Captured:</b> 771 sites <b>14 PBRs – 34 Bases</b>	<b>ROM:</b> \$489M <b>Sites Captured:</b> 519 sites <b>7 PBRs – 11 Bases</b>	<b>ROM:</b> TBD <b>Sites Captured:</b> TBD <b>X PBRs – TBD</b>



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# Upcoming PBR RFI/RFPs

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## **JB Charleston NWS (~50 sites):**

- **Agent: AFICA – C contract**
- **Projected RFI release date: Feb 14**

## **AL-TN (~TBD sites):**

- **Agent: USACE Omaha**
- **Projected RFI release date: Spring 14**

## **Eielson (~110 sites):**

- **Agent: AFICA - WERC 09**
- **Projected RFP release date: Feb 14**

## **JB Cape Cod / MMR Services (~27 sites):**

- **Agent: AFICA – C Contract**
- **Projected RFP release date: Feb/Mar 14**

## **JB MDL (~109 sites):**

- **Agent: USACE Tulsa**
- **Projected RFP release date: Apr/May 14**



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# **Restoration Funding Priority**

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- 1. Threats to Human Health and/or the Environment**
- 2. Project Direct Labor Support**
- 3. Projects to support legally binding statute or regulatory requirements (i.e. required by FFAs, Orders, Permits, ROD, etc.) that are not part of existing or current year PBR.**
- 4. Projects included in PBR in the year of execution.**
- 5. Projects required by Interagency Agreements (DOE, DOI, BLM).**
- 6. Projects supporting future year PBC acquisition**
- 7. Projects to support adherence to policy, instructions, or guidance**
- 8. GEITA - GIS, AR/IR, Other (miscellaneous, technology)**
- 9. Projects not supporting future year PBR acquisition**

- **Emerging Contaminants**
  - **PFOS/PFOA**
  - **1,4-Dioxane**
  - **TCE**
- **Non-degradation standards**
- **Regulator use of toxicity values not in IRIS or representative of best science**



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# Questions.....Restoration

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- 1) Report on Performance Based Remediation projects - in general, have they been effective, have change orders been required, are sites progressing toward closure.

A: In FY13, the projects performed well with nearly 90 sites reaching milestones ahead of schedule.

- 2) PBR acquisition approach for 2014 and beyond (remaining opportunities and contract vehicles that will be used to procure PBR services.

A: See slides.

- 3) Contract management philosophy for PBR contracts (POP for every sub-CLIN, proposed terminations for early site closure due to bona fide need, etc.)

A: We are aware of these issues. We are currently working with contracting on four separate PBR contract issues and we expect to have something to share during the PBR PMR.

- 4) Overcoming regulatory delays on PBRs by increasing DSMOA funding and ensuring the increased funding leads to additional regulatory staff for document reviews.

A: States are being encouraged to request additional DSMOA funding. Note that in some cases, hiring freezes and other constraints have limited states ability to expand their staff. But as we have learned in discussions with the regulators, a major driver of regulatory delays is document quality, so industry has a large part of the solution of expediting regulator delays.





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# Questions.....Restoration

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5) PBR Objectives, IMSs, and Contract Schedule Fs.

A: We are aware of these issues. We are currently working with contracting and we expect to have something to share during the PBR PMR.

6) What are the planned PBRs and contracting agencies/ contract vehicles for FY14 and beyond?

A: See answer to 2.

7) Update on AF PBRs for FY14, include execution agent, anticipated contract vehicle, ROM, and timing (by month, or more specific if possible).

A: See slides.

8) Update on AF PBRs, and follow-on PBRs, in FY15-FY20, include execution agent, anticipated contract vehicle, ROM, and timing (FY and quarter).

A: See slides.



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# Questions.....Restoration

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9) Identify any changes to general PBR SOO/RFO requirements for FY14 procurements.

A: None noted to date although lessons learned may be applied once the ongoing issue review with contracting is completed.

10) Provide better guidance on availability of funding by year during the RFP process. This will ensure the proposed PBR approaches can better match the availability of funds and planned execution based upon subCLIN and a not-to-exceed award breakdown by FY.

A: The preference is to allow contractors to build schedules that are most effective and efficient and then adjust funding to accommodate that schedule. Note that year to year funding is difficult to predict due to external budgetary pressures and changing schedules across the entire enterprise.

11) Will AFCEC execute any further PBRs on the WERC 09 contract?

A: Eielson is the only pending PBR that is will be WERC 09.

12) Are there any lessons learned that AFCEC can share from the previously awarded PBRs.

A: Awarding earlier in the FY is strongly desirable in order to allow additional time for quality control. Early discussions with the regulators on formats and developing document templates have been useful in reducing review times



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# Questions.....CFS

- 1) Updated information and schedule for fuels project RFPs being issued under WERC09.

A: Updates for fuels projects can be tracked using the information posted from the AFCEC Clearinghouse results.

- 2) How will AFCEC procure fuel repairs services when the WEC09 contract expires?

A: SATOC

- 3) Is fuels work going to continue to be executed on the WERC contract or it going to transition to the SATOC?

A: Primarily WERC until end of ordering period and then fully transition to SATOC.



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# Questions....Restoration

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14) Can the government interact on behalf of the stakeholders interests with regulators when agreed upon timelines for document review, etc. are not being met? The DSMOA and JEP's that are included to fund the regulatory reviews do not appear to be very effective tools in achieving results. While the contractor is responsible for achieving milestones requiring regulator review, we have little leverage with regulators but are held accountable for missing the milestones.

A: This is a continuing topic between the Air Force and the regulators. Some review time issues have been attributed to poor document quality.

15) Can you provide an update on expected environmental work load, with specifics where available?

A: We expect substantial reduction workload; especially after FY19.

16) What are the planned PBRs and contracting agencies/ contract vehicles for FY14 and beyond?

A: See slides.



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# Questions.....Restoration

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17) Reference PBR contracts, when completing a subCLIN early, can the overall “site” POP remain the same as the duration in Table 1 of the SOO vice be shortened based upon the POP (Schedule F) of the subsequent subCLIN? For example, the MPO for a site (CLIN 001) must be achieved in 4 years per Table 1 of the SOO. The site has 2 subCLINs, 001a & 001b, with 12 month and 36 month POPs respectively. If subCLIN 001a is completed in nine months (3 months early), and subCLIN 001b is then exercised, can the POP for subCLIN 001b be 39 months, allowing the float from early finish of subCLIN 001a to be carried over to achieve the overall 4-year MPO, per Table 1 of the SOO?

A: We are aware of these issues. We are currently working with contracting and we expect to have something to share during the PBR PMR.



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# Questions & Topics of Discussion

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## **1) Increase use of the WERC09 Contract.**

**A:** Expectations are WERC09 will be used to complete active PBR actions IAW the ordering period as structured. It is likely any follow-on contracts for restoration, through the 772 ESS at least, will be tailored as smaller and perhaps regional IDIQ programs as AF environmental programs (BRAC and ERA) drawdown. AFCEC/CI is planning a procurement to address any residual restoration or operations and maintenance services in a post-PBR environment.

## **2) PBR acquisition approach for 2014 and beyond (remaining opportunities and contract vehicles that will be used to procure PBR services.**

**A:** With limited exceptions, PBR actions will be in place for all active installations after FY15. In FY15, those remaining active installation PBR actions to be executed through the 772 ESS will be accomplished under stand-alone 'C' contracts. AFCEC/CI is planning a procurement to address any residual restoration or operations and maintenance services in a post-PBR environment.



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# Questions & Topics of Discussion

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3) What is the status of the Fence-to-Fence compliance contracts? Can you provide us with the current acquisition strategy for this program? Pending the award of the AE13 ES contracts, how much further can the 4P+ be extended? What should we anticipate looking forward relative to the AFCEC environmental services program?

A: Fence-to-fence (F2F) contracts will be executed through multiple agents under multiple vehicles. This strategy is driven by AFCEC/CZ project management capacity issues in a post-transformational environment. GSA has a BPA currently in place to address this work. GSA is currently working a BPA that will allow AFCEC/772 ESS to place orders for F2F projects (expected award date April 2014). USACE is working a F2F contract for PACAF. AFCEC/772 ESS is working a contract for USAFE. The current acquisition strategy is a F2F approach at a single or multiple installations. This approach minimizes resources necessary to procure these actions, through the consolidation of recurring environmental services work, and competition is expected to reduce the cost to procure this work in a severely constrained budgetary environment. 4PAE08 contracts will be extended under a J&A until such time as AE ES awards can be finalized. Under the current J&A, the 4PAE08 contracts may be extended through Aug 2014. Modifications are in progress to extend the contracts through May 2014. Industry should expect AFCEC to utilize multiple executing agencies and vehicles to accomplish the environmental mission.



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# Questions & Topics of Discussion

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**4) What is AFCEC's acquisition strategy for replacing the WERC09 and ECOS09 contracts, and when will the RFP be released? What contracts will be used to procure services currently provided under the WERC09 contract? How will AFCEC procure fuel repairs services when the WERC09 contract expires?**

**A: AFCEC is not currently planning any follow-on contracts to ECOS09 and WERC09. 772 ESS is working a ESC USAFE program for environmental services. See also above comments. AFCEC/CF will utilize the SATOC IDIQ program for fuel repair services and is currently conducting market research for another vehicle. See also comments above on the latest F2F strategy. AFCEC will utilize multiple agents and vehicles for the F2F program.**





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# Questions & Topics of Discussion

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**6) Is fuels work going to continue to be executed on the WERC contract or is it going to transition to the SATOC?**

**A:** AFCEC currently plans to execute requirements on the WERC09 contract through the POP. Fuels work is also anticipated to be executed on other AFCEC vehicles, such as SATOC and ECOS09 when appropriate. The Regional Engineering and Construction (RE&C) and Worldwide Engineering and Construction (WE&C), that are currently in the acquisition planning stages, are also anticipated to include scope to cover fuels requirements. AFCEC is currently analyzing fuels requirements and conducting market research for a fuels contract vehicle.

**7) Will WERC09 be re-competed? There appears to be a real aversion at AFCEC to allowing large business to compete for work. Could you elaborate on this and is this trend going to continue?**

**A:** AFCEC/CF will use the SATOC IDIQ program. WERC09 will not be re-competed for reasons stated above. There is no aversion at AFCEC with respect to the use of large businesses. AFCEC, in its contractual dealings, works with service agents to procure services in a manner that secures the best value to the Government and supports public policy goals to include providing opportunities to small businesses.



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# Questions & Topics of Discussion

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8) If these contracts are still a requirement will they be SB set-asides? Is AFCEC still going to pursue environmental fence to fence contracts for environmental quality requirements? Will AFCEC execute any further PBRs on the WERC09 contract? Are there any lessons learned that AFCEC can share from the previously awarded PBRs.

**A:** Post-transformation, AFCEC has had to adapt in a number of ways. Under a severely constrained budgetary and operational environment (hiring freezes, furloughs, etc.), AFCEC/CZ has limited project management capability. As a result, environmental requirements will be executed through multiple agents and vehicles. See above for additional information. AFCEC does not anticipate any other regional environmental services contracts in the near term beyond the PACAF vehicle the USACE is working and the USAFE vehicle AFCEC is working in-house with the 772 ESS. Market research dictates whether a set-aside is appropriate. Future PBR actions executed internally through the 772 ESS will be under 'stand-alone' (not task orders) contracts to accommodate the long performance period involved. PBR actions have reduced the number of actions that would have been awarded; however, the administrative burden of managing these complex task orders/contracts across hundreds of options, in many cases, is resource intensive. Competition has reduced the cost to place the task orders/contracts, in comparison with projected AF cost-to-complete data. Firms are making progress in accelerating site closeout - the goal of the PBR program.

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# Questions & Topics of Discussion

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9) Can the government interact on behalf of the stakeholders interests with regulators when agreed upon timelines for document review, etc. are not being met? The DSMOA and JEP's that are included to fund the regulatory reviews do not appear to be very effective tools in achieving results. While the contractor is responsible for achieving milestones requiring regulator review, we have little leverage with regulators but are held accountable for missing the milestones. Can you provide an update on new ID/IQ to replace current environmental contracts? Can you provide an update on expected environmental work load, with specifics where available? Reference PBR contracts, when completing a subCLIN early, can the overall "site" POP remain the same as the duration in Table 1 of the SOO vice be shortened based upon the POP (Schedule F) of the subsequent subCLIN? For example, the MPO for a site (CLIN 001) must be achieved in 4 years per Table 1 of the SOO. The site has 2 subCLINs, 001a & 001b, with 12 month and 36 month POPs respectively. If subCLIN 001a is completed in nine months (3 months early), and subCLIN 001b is then exercised, can the POP for subCLIN 001b be 39 months, allowing the float from early finish of subCLIN 001a to be carried over to achieve the overall 4-year MPO, per Table 1 of the SOO? 5) Can AFCEC publish a monthly update to the Fence to Fence acquisition schedule showing upcoming RFPs and proposed acquisition method (GSA, USACE District, 772 ESS, etc.)?



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# Questions & Topics of Discussion

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**A:** Government interaction with regulatory interaction will be handled on a case-by-case basis. See above comments on the AFCEC environmental restoration and services approach for future work. AFCEC/CZ posts future workload on the public AFCEC website. For PBR-specific issues, consult the assigned contracting officer. AFCEC/CZ will consider posting an update on on-going F2F actions.

**10) Does AFCEC still intend to place regional environmental services contracts as small business set-asides? What is the timeline for these opportunities? What bases are planned for environmental services fence-to-fence contracting in FY14? What are the contracting agencies and contract vehicles for each fence-to-fence installation? ) What are the planned PBRs and contracting agencies/ contract vehicles for FY14 and beyond? As more contracts are set aside for SBs, are there opportunities for LBs to assist AFCEC in performing their environmental mission for the Air Force? Is AFCEC consistently receiving solid performance through LPTA contracting actions? What bases are planned for environmental services fence-to-fence contracting in FY14?**

**A:** AFCEC is currently pleased with the LPTA strategy and performance. AFCEC will continue to utilize a combination of Best Value Continuum-Source Selection Techniques (FAR Part 15.101, FAR Subpart 15.3 & Mandatory Procedures) to design competitive acquisition strategies suitable for the specific circumstances of each acquisition.



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AFCEC chooses the acquisition strategy based on how well the requirement is defined, results of market research complexity of requirement and the importance of cost/non-cost factors usually based on identified risks & mitigation measures. At this time AFCEC is working an environmental services contract acquisition for USAFE. AFCEC does not anticipate any other regional environmental services contracts in the near future. Should AFCEC decide to pursue an acquisition, then Market Intelligence/Research shall be conducted and results analyzed to determine small business and large business capabilities. In most cases, if an adequate pool of small businesses is available to perform the work, it will be set-aside.



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**11) As a contractor we would be interested in knowing how we can highlight skills and capabilities we would like to emphasize to AFCEC, and what are the sources of information we can go to in order to look for upcoming projects that are in the planning or pre-planning stage?**

**A: See Answer #10.**

**12) As more contracts are set aside for SBs, are there opportunities for LB to assist AFCEC in performing their environmental mission for the Air Force?**

**A: For new acquisition, AFCEC will conduct Market Intelligence/Research analyze the results of small business and large business capabilities, and then determine the appropriate acquisition strategy. In most cases, if an adequate pool of small businesses is available to perform the work, then it will be set aside. It is anticipated that LB will not be precluded from teaming with SB on AFCEC contracts.**



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**13) Update on timing of awards for AE13ES and AE13DCS.**

**A:** Awards will be phased. F/O competitions will be awarded in March time frame. The SB competitions will follow accordingly.

**14) Provide project list for AE13ES.**

**A:** Approved Clearinghouse reports are posted monthly.

**Reference:**

<http://www.afcee.lackland.af.mil/contracting/business.asp>

**Additionally the available FY FY14 project overview can be viewed under:**

<http://www.afcee.lackland.af.mil/contracting/execution.asp>

**15) Pending the award of the AE13ES contracts, how much further can the 4P+ be extended?**

**A:** The 4PAE08 will be extended through mid May, with the capability of three more on month extensions, if required.



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## **Disclaimer:**

**All projected procurements are based on the best information available. Information presented herein is subject to modification and is in no way binding on the government. More specific information relating to any individual item or class of items will not be furnished until the proposed acquisition is synopsized through the Government Wide Point of Entry (GPE). Small business set-asides may be involved, but that determination will be made only when acquisition action is initiated. Consult the Procuring Contracting Officer (when identified) for further information.**





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